## WEBINAR

# The Competitive Advantage of an Externally Focused LMS

## Fri, Nov 4, 2016 10:00 AM - 11:00 AM PDT





## **THANKS FOR JOINING US!** A few housekeeping items:

- 1. We are recording the webinar
- 2. Submit any questions in the GoToWebinar Panel Questions Section
- 3. Participate in the polls throughout the presentation



# **TODAY'S PRESENTERS**



### **TERRY LYDON** VP Training Operations Products *Litmos*



## JOHN LEH

CEO & Lead Analyst Talented Learning



## WHO IS LITMOS?

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Litmos by CallidusCloud is the fastest growing learning technology company in the world, supporting more than 4,000,000 users in 130+ countries and 22 languages.

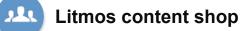




Litmos training ops



Litmos platform as a service

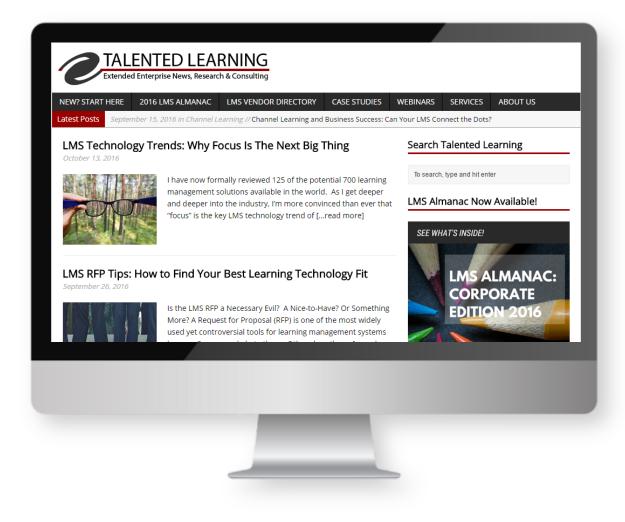






# WHO IS TALENTED LEARNING?

- Extended enterprise research and consulting
- Fiercely independent
- Cover 125 LMS Providers
- Help buyers buy better
- Blogs, webinars and publications on all things learning technology
- LMS Almanac: Corporate Edition







# **TODAY'S AGENDA**

- Key differences between employee, customer, channel learning and extended enterprise learning
- Measurable competitive advantages of each
- Real-life, illustrative case studies
- Five cutting edge areas of external LMS innovation
- Recommended next steps and resources



# **SURVEY #1: GETTING TO KNOW YOU**

I primarily work in the following department:

- 1. HR
- 2. Training
- 3. IT
- 4. Customer Service
- 5. Channel Sales
- 6. Other in chat box



# **SURVEY #2: GETTING TO KNOW YOU**

Which of the below best describes your organization's LMS focus:

- 1. We use our LMS for our employees
- 2. We use our LMS for external audiences (customers and partners)
- 3. We use our LMS for both employees and external audiences
- 4. We have separate LMS for internal and external
- 5. What is an LMS?
- 6. Other? Chat it to us



# **SURVEY #3: GETTING TO KNOW YOU**

Which of the below best describes your organization's training focus:

Profit Center
 Cost Center



# **INTERNAL VS. EXTERNAL AUDIENCES**



## INTERNAL

- Employees
- Contractors



## EXTERNAL

- Partners: Dealers, franchise, resellers, retail, distributors, agents
- Customers and prospects



# WHAT IS EMPLOYEE LEARNING MANAGEMENT?

- Mandatory for learners
- Compliance and talent management
- 3<sup>rd</sup> party content and proprietary
- Centralize all content
  - ✓ Instructor-led training
  - ✓ eLearning
  - ✓ Video
  - ✓ Documents
- Integration with HRIS
- Cost Center



# COMPETITIVE ADVANTAGE OF EMPLOYEE LEARNING

### COSTS

- Decrease training costs
- Reduce travel
- Reduce compliance risk

### **BUSINESS PROCESS**

- Improve and standardize content quality
- Accelerate employee onboarding



# EMPLOYEE CASE STUDY:





# WHAT IS CUSTOMER LEARNING MANAGEMENT?

- Voluntary learners
- Running a training business
- Prospect and customers
- Formal certifications, onboarding to just-in-time tutorials
- Free and premium content
- Combination of marketing and education
- Salesforce.com or CRM integration



## COMPETITIVE ADVANTAGE OF CUSTOMER LEARNING

### COSTS

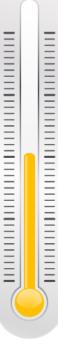
- Decrease training costs
- Reduce travel
- Reduce compliance risk
- Decrease support calls/ tickets
- Decrease costs to attract new customers

### **BUSINESS PROCESS**

- Improve and standardize content quality
- Accelerate and improve employee customer onboarding
- Improve customer renewals

### REVENUE

- Revenue from premium content
- Advertising revenue
- Revenue from higher renewal rate
- Revenue from complimentary product sales





# SURVEY #4: DO YOU EXPECT YOUR BUDGET FOR EXTERNAL LEARNING TO:?

- Grow
- Stay the same
- Shrink
- Don't know



## **CUSTOMER LEARNING CASE STUDY:**

## **Agilent Technologies**



LANGUAGES



CURRENCIES



REVENUE



EXPENSES



DISCOUNTS



PREPAID AGREEMENTS



SFDC



RESOURCE MANAGEMENT



VENDOR MANAGEMENT



Litmos



# **Questions?**



# WHAT IS CHANNEL AND PARTNER LEARNING?

- Voluntary learners
- External sales and distribution
- Build, grow and optimize channel partners and their employees
- Exclusive or uncaptured partners (franchise vs. reseller)
- Integration with PRM and eCommerce



## COMPETITIVE ADVANTAGE OF CHANNEL LEARNING

### COSTS

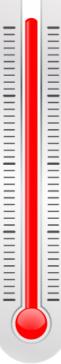
- Decrease training costs
- Reduce travel
- Reduce compliance risk
- Decrease support calls/tickets
- Decrease costs to attract new customers
- Decrease costs to support increasing volume of partners

## **BUSINESS PROCESS**

- Improve and standardize content quality
- Accelerate and improve channel partners onboarding and certification
- Improve the fight for channel mindshare
- Accelerate global expansion
- Accelerate new product rollouts
- Improve customer experience and renewals
- Identify top performers

### REVENUE

- Revenue from premium content
- Revenue from channel certifications levels
- Revenue from new customers sold by channel
- Advertising and sponsorship revenue
- Revenue from higher renewal rate
- Revenue from complimentary product sales







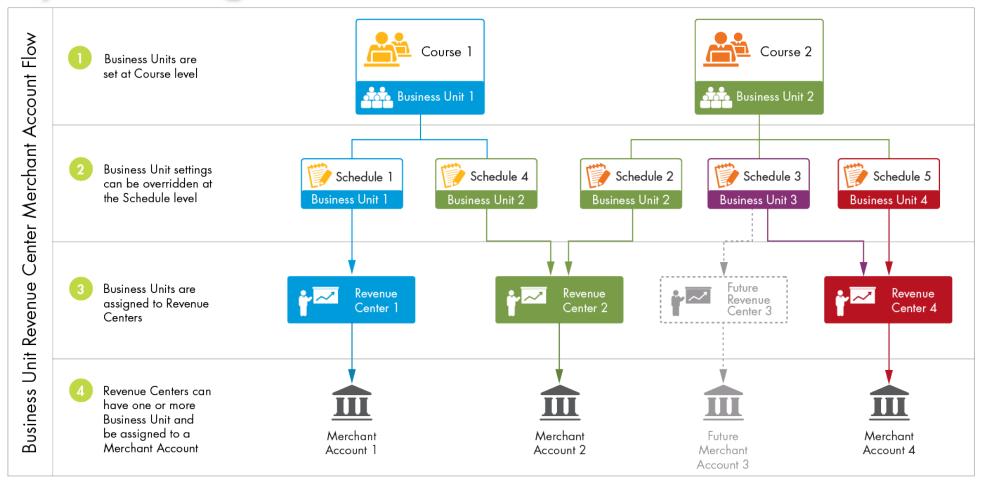
## SURVEY #5: WE HAVE CERTIFICATION TRAINING PROGRAM FOR NEW CHANNEL PARTNERS

- Yes
- No
- Maybe
- Other in chat box



# **CHANNEL & PARTNER CASE STUDY:**

## Healthy Housing Solutions Inc.

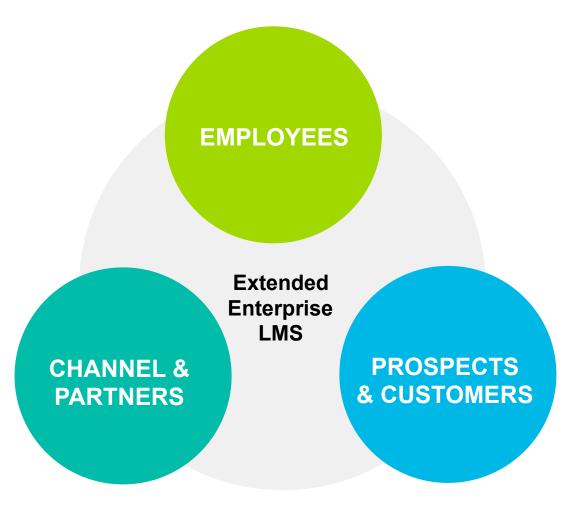






# WHAT IS AN EXTENDED ENTERPRISE LMS?

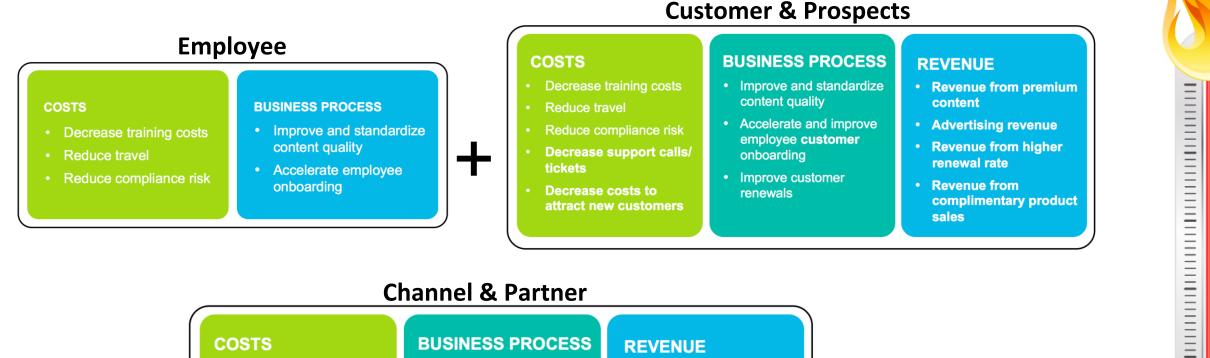
- One system with separate areas for unique audiences
- Shared and unique content
- Economies of scale
  - Technology
  - Administration
  - Sales training (internal and external)
  - Product knowledge







# **COMPETITIVE ADVANTAGES OF EE LMS?**



### **Channel & Partner**

#### COSTS

- Decrease training costs
- Reduce travel
- Reduce compliance risk
- Decrease support calls/tickets Decrease costs to attract new
- Decrease costs to support increasing volume of partners

### **BUSINESS PROCESS**

- Improve and standardize content quality
- Accelerate and improve channel partners onboarding and certification
- Improve the fight for channel mindshare
- Accelerate global expansion
- Accelerate new product rollouts Improve customer experience
- and renewals Identify top performers

#### REVENUE

- Revenue from premium content Revenue from channel
- certifications levels
- Revenue from new customers sold by channel
- Advertising and sponsorship revenue
- Revenue from higher renewal rate
- Revenue from complimentary product sales





# **TWO PATHS TO EXTERNAL AUDIENCES**

1. HR/Training

- 2. Non HR
  - Channel partnerships, sales organization
  - Customer service
  - Business units
- If external learning is not driven by HR, almost always will end in multiple LMSs in an organization!



# SURVEY #6: WHAT FEATURES ARE NEEDED FOR EXTENDED ENTERPRISE

- Consumer based interface
- Social learning
- Domains
- eCommerce
- Globalization
- CRM Integration



# **TRAINING OPERATIONS – THE FUTURE**

- Business of training
- Revenue and expense management
- Resource management
- Complexity in pricing, discounting and localization
- CRM Integration
- Taxation
- eCommerce Integration
- Forecasting
- Fulfillment



## **TRAINING OPERATIONS CASE STUDY**

"Fortune 50 Company"



# CONCLUSION

- LMS is more than just employee learning
- Partners and customers require training
- Expand from cost to profit center
- External learning is a measurable
- If you don't train your customers and partners somebody else will
- Start small and grow through success



# **NEXT STEPS & RESOURCES**

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# **Questions?**

